

Directorate of Government Schools Reviews

Short Review Report

Al-Qudaibia Primary Intermediate Boys School Manama - Capital Governorate Kingdom of Bahrain

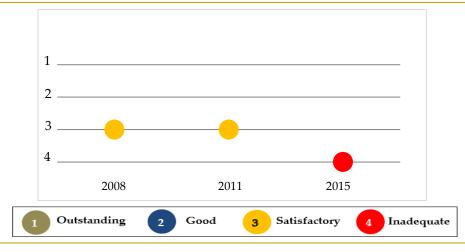
> Date of Review: 11-13 May 2015 SG009-C3-R016

Introduction

The Directorate of Government Schools Reviews (DGS), which is a part of the National Authority for Qualifications and Quality Assurance of Education and Training (QQA), conducted this review over three days by a team of five reviewers. During the review, reviewers observed lessons and other activities, scrutinised students' written works and analysed the school's performance data and other documents. They spoke to the staff, students and parents. This report summarises their findings and recommendations.

Summary of review judgements									
Outstanding 1	Good 2 Satisfactory	3	Inadeq	4					
	Grade								
	Elementary / Primary	Middle / Intermediate	High / Secondary	Overall					
Quality of outcomes	Students' academic achievement	4	4	-	4				
	Students' personal development	4	4	-	4				
Quality of processos	Teaching and learning	4	4	-	4				
Quality of processes	Students' support and guidance	4	4	-	4				
Quality assurance of	Leadership, management and	4	4		4				
outcomes and processes	governance	4	4	-	4				
Capacity to improve			4						
The school's overall effectiveness			4						

The chart demonstrates the school's overall effectiveness throughout the review cycles.



Grade	Relative words used	Interpretation						
Outstanding	All / Almost all	Indicatescompletenessandcomprehensiveness/abouttoreachcompleteness and comprehensiveness.						
	The vast majority	Indicates an amount that exceeds most.						
Good	Most	Indicates an amount that exceeds majority.						
Satisfactory	Majority / Adequate / Suitable / Variable	Indicates more than average.						
	Minority / Few Indicates less than average.							
Inadequate	Limited	Indicates less than minority.						
	Very limited	Indicates scarcity/rarity.						
	None	Indicates unavailability/nothing.						

Percentile words used in relation to different judgements

□ School's overall effectiveness 'Inadequate'

Judgement justifications

- Strategic planning is weak, as are execution mechanisms and monitoring. The plan lacks focus on priorities for improvement.
- Teachers are inconsistent in implementing teaching and learning strategies, which are satisfactory in the majority of lessons but inadequate in some, particularly Arabic in which teachers were the centre of the educational process.
- Pass rates are inconsistent, with the lowest proficiency percentages in most core subjects. Students' basic

skills are also weak, especially in Arabic.

- Class management is weak, with disparity in the use of assessment for learning.
- Weak educational support is provided to students of different categories, particularly the low achievers.
- A group of teachers use corporal punishment in dealing with students, with insufficient controls to limit this.
- Parents' participation in the electronic questionnaire is very low, though participants express their satisfaction with the school's performance.

Main positive features

• Behaviour of most students and their punctuality in attending school.

Recommendations

- Immediate external intervention is needed to raise the overall performance of the school and limit the use of non-educational techniques when dealing with students.
- Develop a strategic plan that is based on accurate self-evaluation, with a focus on priorities that includes clear performance indicators and monitoring its implementation.
- Monitor the impact of teachers' professional development programmes on developing teaching and learning strategies to include:
 - developing students' basic skills in core subjects, particularly in Arabic
 - effective and productive class management
 - use of assessment to meet the learning needs of students of all categories
 - providing students with educational support, especially the low achievers.

□ Capacity to improve 'Inadequate'

Judgement justifications

- The school is incapable of initiating sufficient improvements to raise its overall performance, particularly in relation to raising the level of academic achievement and improving teaching and learning processes. Improvements mainly were in increasing extra-curricular activities, raising students' awareness and supplying classes with interactive data displays.
- The strategic plan is inappropriate for developing work priorities as it is based on inaccurate self-evaluation. There are unclear performance indicators, weak monitoring

mechanisms, and poor execution of departmental action plans.

- The impact of professional development programmes is not clearly evident on the performance of the majority of teachers, particularly in the inadequate lessons, and there is inconsistent monitoring by the school leadership.
- Instability of the assistant principal during academic years 2012 to 2014.
- There is disparity in the selfevaluation in all review aspects between the judgements of the school leadership and those of the review team.

Appendix: Characteristics of the school

Name of the school (Arabic)		القضيبية الابتدائية الإعدادية للبنين												
Name of the school (English)		Al-Qudaibia Primary Intermediate Boys School												
Year of establishment		1954												
Address			Building 57 - Al-Shuyookh Avenue - Manama 325											
Town /Village / Governorate			Manama - Capital											
School's Contacts		17712465		65	17715871			Fax			17716519			
School's e-mail		alqudaibiainb@moe.gov.bh												
School's website		-												
Age range of students			12-15 years											
Grades (e.g. 1 to 12)		Primary			Middle					High				
		6			7-9					-				
Number of students		Boys 440			Girls -			То	Total 440)			
Students' social background		Most students come from limited-income families												
Classes per grade	Grade	1	2	3	4	5	6	7	8	9	10	11	12	
	Classes	-	-	-	-	-	5	3	3	2	-	-	-	
Number of administra	tive staff	7 administrative and 3 technicians												
Number of teaching staff		44												
Curriculum		Ministry of Education (MoE)												
Main language(s) of instruction		Arabic												
Principal's tenure in the school		4 years												
External assessment and examinations		MoE's examinations and QQA's National examinations												
Accreditation (if applicable)		-												
Major recent changes in the school			• A school deputy is appointed in 2014/2014.											