

Directorate of Government Schools Reviews

Short Review Report

Al-Hidd Primary Intermediate Boys School Al-Hidd - Al-Muharraq Governorate Kingdom of Bahrain

Date of Review: 10-12 April 2017

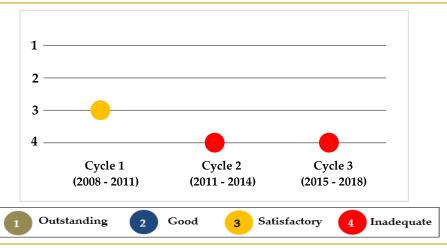
SG079-C3-R114

Introduction

The Directorate of Government Schools Reviews (DGS), which is a part of the Education & Training Quality Authority (BQA), conducted this review over three days by a team of eight reviewers. During the review, reviewers observed lessons and other activities, scrutinised students' written work and analysed the school's performance data and other documents. They spoke to the staff, students and parents. This report summarises their findings and recommendations.

| Summary of review judgements | | | | | | | |
|------------------------------|--------------------------------|--------------------------|---------------------|---------|---|--|--|
| Outstanding 1 | 3 | 4 | | | | | |
| | Grade | | | | | | |
| | Elementary / Primary | Middle / Intermediate | High / Secondary | Overall | | | |
| Overlites of autonomore | Students' academic achievement | 4 4 | | - | 4 | | |
| Quality of outcomes | Students' personal development | 4 | 4 | - | 4 | | |
| Ouglitz of musesses | Teaching and learning | 4 4 | | - | 4 | | |
| Quality of processes | Students' support and guidance | 4 | 4 | - | 4 | | |
| Quality assurance of | Leadership, management and | 4 | 4 | | 4 | | |
| outcomes and processes | governance | 4 | 4 | - | 4 | | |
| Capac | 4 | | | | | | |
| The school's | 4 | | | | | | |

The chart demonstrates the school's overall effectiveness throughout the review cycles.



School Summary Report

Percentile words used in relation to different judgements

| Grade | Relative words used | Interpretation | | | | | | |
|--------------|--|---|--|--|--|--|--|--|
| Outstanding | All / Almost all | Indicates completeness and comprehensiveness/about to reach completeness and comprehensiveness. | | | | | | |
| | The vast majority | Indicates an amount that exceeds most. | | | | | | |
| Good | Most | Indicates an amount that exceeds majority. | | | | | | |
| Satisfactory | Majority / Adequate / Suitable / Variable | Indicates more than average. | | | | | | |
| | Minority / Few | Indicates less than average. | | | | | | |
| Inadequate | Limited | Indicates less than minority. | | | | | | |
| | Very limited | Indicates scarcity/rarity. | | | | | | |
| | None | Indicates unavailability/nothing. | | | | | | |

☐ School's overall effectiveness 'Inadequate'

Judgement justifications

- Strategic planning is poor and the selfevaluation is inaccurate and incomplete as it does not reflect the school's situation and its variables. Therefore, it is not used in identifying school improvement priorities and in developing school plans. The plans themselves are poorly implemented and monitored.
- Teachers use ineffective teaching and learning strategies in the inadequate lessons, which account for about half the core subjects' lessons and are focused in mathematics and English. These strategies are affected by the weak class management in some lessons, poor investment of learning

- time and inadequate effectiveness of assessment in meeting students' academic needs.
- The standards of the majority of students in the inadequate lessons are consistent, with low proficiency rates in core subjects due to poor acquisition of the basic skills.
- Some students behave poorly and show low motivation towards learning.
- Some students do not feel safe and secure due to the frequent cases of fights, bullying and harsh treatment of students by some teachers.
- The educational support provided to students in the support lessons and programmes is poor, especially that

provided to the low achieving students and non-native speakers of Arabic. Guidance programmes and enrichment activities provided to students are insufficient, which has a negative impact on satisfying their personal and academic needs. Nonetheless, students and their parents are satisfied with the school's provision.

Main positive features

None.

Recommendations

- Seek intervention by the relevant parties at MoE to develop overall performance and work on the school leadership stability, focusing on:
 - conducting accurate and comprehensive self-evaluation and benefiting from its results in determining improvement priorities and developing a strategic plan with clear performance indicators and rigorous implementation and monitoring mechanisms
 - managing students' behaviour and ensuring their safety and security
 - addressing the shortage in human resources represented in social guidance and senior teachers for the English, mathematics and science departments.
- Raise students' academic achievement and provide them with the basic skills in all subjects.
- Monitor the impact of professional development programmes on the improvement of teaching and learning, focusing on:
 - employing effective educational strategies
 - managing learning time in a productive manner
 - utilising effective assessment methods and using their results in meeting students' different educational needs.
- Support and enhance the experiences of the different categories of students through programmes and activities that meet their personal and academic needs.

☐ Capacity to improve 'Inadequate'

Judgement justifications

- The aspects of academic achievement and teaching and learning remain at their inadequate level, while the level of
- the rest of the aspects has declined from satisfactory to inadequate.
- The school is incapable of introducing sufficient improvements to improve its

- overall performance, especially with regards to raising academic achievement and developing teaching and learning. However, some improvements have been made with regard to the human relationships between school members and enhancing communication with parents.
- Strategic planning, including selfevaluation and the implementation and monitoring processes, is negatively affected by the succession of school leaders in terms of identifying school development priorities and developing strategic and departmental action plans. They have therefore been ineffective in achieving targeted improvements.
- The school's judgements as provided in the self-evaluation form are inconsistent

- with the judgements reached by the review team in all aspects.
- Monitoring the impact of professional development programmes on most teachers' performance is weak, affecting teaching and learning processes as they appear to be inadequate in almost half of the core subjects' lessons.
- The school faces many challenges, importantly the instability of the school leadership over the years 2013-2014 to 2016-2017, the poor basic skills of students and their low motivation towards learning, and the shortage in human resources represented by senior teachers for English, mathematics and science and in the social guidance department.

Appendix: Characteristics of the school

| Name of the school (Arabic) | | الحد الابتدائية الإعدادية للبنين | | | | | | | | | | | | |
|----------------------------------|----------|-----------------------------------|---|------|---|--------|---|--------------|---|---|-------------------|----|----|--|
| Name of the school (English) | | Al-Hidd Primary Intermediate Boys | | | | | | | | | | | | |
| Year of establishment | | | | | | | 1 | 957 | | | | | _ | |
| Address | | | Building 263 - Road 207 - Block 102 | | | | | | | | | | | |
| Town / Village / Governorate | | | Al-Hidd/ Al-Muharraq | | | | | | | | | | | |
| School's Contacts | | 17671315 | | | | | | Fax 17673432 | | | | | | |
| School's e-mail | | | alhidd.in.b@moe.gov.bh | | | | | | | | | | | |
| School's website | | | - | | | | | | | | | | | |
| Age range of students | | | 11-15 years | | | | | | | | | | | |
| Grades (e.g. 1 to 12) | | Primary | | | | Middle | | | | | High | | | |
| | | 5-6 | | | | 7-9 | | | | | - | | | |
| Number of students | | Boy | s | 1061 | L | Girl | s | - | | | Total 1061 | | 1 | |
| Students' social background | | | Most students belong to low and average income families | | | | | | | | | | | |
| Classes per grade | Grade | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | |
| | Classes | - | - | - | - | 4 | 8 | 8 | 8 | 8 | - | - | | |
| | Grades | Distribution of classes on Tracks | | | | | | | | | | | | |
| Tweelee | Grade 10 | - | | | | | | | | | | | | |
| Tracks | Grade 11 | - | | | | | | | | | | | | |
| | Grade 12 | - | | | | | | | | | | | | |
| Number of administrative staff | | | 12 | | | | | | | | | | | |
| Number of teaching staff | | | 93 | | | | | | | | | | | |
| Curriculum | | Ministry of Education (MoE) | | | | | | | | | | | | |
| Main language instruction | (s) of | f Arabic | | | | | | | | | | | | |
| Principal's tenure in the school | | | One semester | | | | | | | | | | | |

| External assessment and examinations | MoE examinations for all core subjects in the intermediate stage, for Grade 5 and Grade 6 mathematics and for Grade 6 English. BQA national examinations. |
|--------------------------------------|---|
| Accreditation (if applicable) | - |
| Major recent changes in the school | Appointing the school Principal and two Assistant Principals in school year 2016-2017. Succession of three leaderships over the years from 2013-2014 to 2016-2017. |